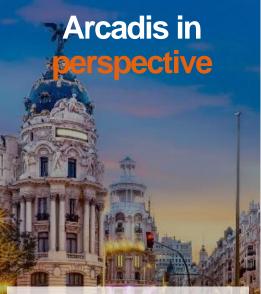
ARCADIS



Improving quality of life.



leading Arcadis is world's the company delivering sustainable design, engineering, and consultancy solutions for natural and built assets. Applying our deep market sector collective insights and design, consultancy, engineering, project and management services we work in partnership with our clients to deliver exceptional and sustainable outcomes throughout the lifecycle of their natural and built assets.

Arcadis Spain and Portugal

- Present in Spain and Portugal for more than 30 years.
- Thanks to our strategic location with offices in Madrid, Barcelona, Malaga and Lisbon, we can cover any geographical area of the Iberian Peninsula.
- Our solid local experience as well as an international network present in more than 70 countries, allows us to leverage our knowledge and experience throughout the world.



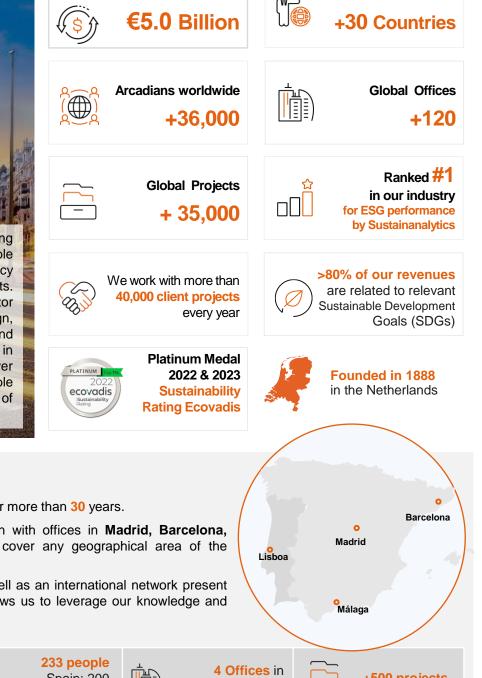
Business lines

Our global business lines allow us to offer integrated solutions to complex challenges.



Arcadis Worldwide

Global Gross Revenue 2023



Global Presence

Our Clients are telling us ...

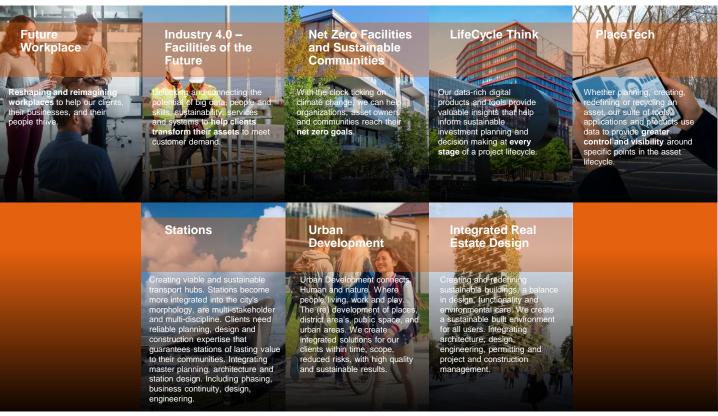
Responding to societies and client's greatest challenges



As designers, engineers, project managers, consultants and advisors on projects across Spain, we play an important role in advising and shaping future projects.

Arcadis is committed to continuing our journey of creating positive impact, through influencing the outcomes of projects and ensuring a positive contribution to the communities where we operate.

Global Solutions



Places overview

Places is one of four Global Business Areas (GBA), alongside Resilience, Mobility and Intelligence.

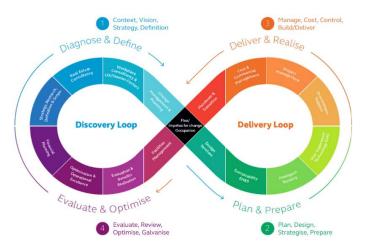
Our business

Places are spaces or townscapes which people use or occupy.

They include facilities people live and work in, such as commercial, residential, schools, hospitals, datacentres, distribution depots, and transportation hubs and precincts.

Our ambition

To create smart, sustainable and safe Places for owners, users, communities and visitors. Bringing innovative future facing solutions and products which consider the whole life of the asset of the Places we live, work, play, learn and the Places that help us move and help us thrive.



Our value propositions

Working in collaboration with our clients, we strive to deliver exceptional and sustainable outcomes throughout the lifecycle of their assets regardless of the sector, industry, or location

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Transactions

- Technical & Environmental Due Diligence
- Fire Safety Consultancy
- Area Measurements
- Reinstatement Cost Assessments
 Initial Due Diligence Report & Bank
- Monitoring
- Property Valuation
- Transaction Advice
- Asset/Technical/Maintenance Capex of Business Plan
- Site Acquisition Development Due Diligence, Market and Location Analyses



Developments

- Project, Cost, Program, and Strategy Audit & Risk Assessments
- Design, License & Execution Project Assessment & Compliance with Technical Specs & Zoning / Technical Regulations in Force
- Project Monitoring of Construction Progress for Quality Control of Construction and Technical Specs Compliance and/or for Financing Purposes
- Practical Completion
- After-Sales Services Including Final Handover of the Asset to Its Final Owner

Design, Engineering & Master Planning

- Strategic workplace consultancy
- Architecture and master planning
- Civil & structural engineering
- Information Management Consultancy
- Interior design
- Principal designer and CDM advisory
- BIM Management & Integrated Design
- Benchmarking data-driven optioneering
- Mechanical and electrical engineering
- Environmental Planning & Permitting

Contract Solutions

- Expert witness
- Strategic procurement and contractual advice
- Dispute avoidance
- Forensic Programme analysis
- Alternative Dispute Resolution



ESG Strategy & Reporting

- Double Materiality Assessments
- Data Gap Analysis
- Compliance Assessment
- ESG Auditing& Health Check
- Responsible Portfolio Investment
- CDP / GRESB
- SFDR / CSRD/ ESRS /TCFD
- EU Taxonomy mapping & Compliance
- Fund Level Report
- Monthly/Quarterly/Annual Reporting

Programme & Project Management

Sustainability 360°

Sustainability, wellbeing, energy

efficiency & carbon certifications

Circularity & Buildling Passports

Biodiversity Net Gain Calculator

Social Impact Assessments

Renewables feasibility studies

Human Rights compliance

Life Cycle/Life Cycle Costs

Assessments

Net Zero Energy Audit, Zero Carbon

strategy & Decarbonization pathways

Climate Risk / Flood Risk Assessments

- Portfolio management
- Programme management
- Project management
- Construction management
- License management
- Contract administration/employers
 agent
- Scheduling / planning
- Forensic scheduling analysis
- Site Supervision

Environmental, Health & Safety Services

- Construction assurance
- Safety risk management
- Site safety audits
- Human factors
- Due diligence
- EHS / OHS Compliance Audits & Management System Implementation
- Regulatory Services (Legal Registers/Permitting)
- EHS Digital Solutions
- Fire safety and strategy

Business improvement

- Strategic FM and Estate Management
- CRE Handover Assurance
- Property OPEX Optimisation
- Asset Management (non property)
- Supply Chain Management
- Capital Programme Optimisation
- Benefits Management
- Business Change

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Digital Transformation

Asset Strategy & Performance

- Strategic Planning / Master Planning
- Performance Led Asset Design
- Asset Management
- Built Asset Technical Advice
- Asset Repair and Refurbishment
 Delivery
- Maintenance Management and Delivery

We bring value to achieve the maximum return on investment throughout the asset's lifecycle

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Cost & Tender Management

- Early Market Engagement
- Tendering Strategies (Single-stage, twostage, negotiated)
- Procurement Routes (Traditional, Design & Build, Management)
- Direct LLE Procurement
- Commercial management
- Quantity surveying
- RICS Cost Management



Digital Services

 Intelligent Buildings Definition and Digital Strategy

Base-Building System Assessment

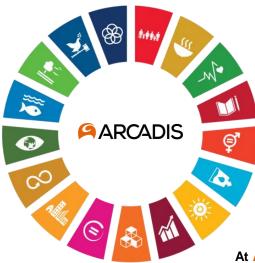
Research & Digital Benchmarking Systems Integration Design Technical Documentation &

Solutions Architecture

User Experience Design

Technology Use Cases

Specifications



Sustainable Development Goals & ESG

We adopt a comprehensive approach to sustainability, integrating ESG principles. Our efforts align with the United Nations Sustainable Development Goals (SDGs), ensuring responsible development that meets current needs without compromising future generations, effectively connecting SDGs to our strategy.

Our Focus SDGs:



At Arcadis, we have an ESG driven approach for all projects at all times

Sustainability Ratings and Recognitions

Arcadis is well-respected within its industry for its own sustainability efforts, as demonstrated by multiple external ratings agencies:

Rating Agency	2022		2021	
	Score	Rank	Score	Rank
	ESG Risk Rating: 14	Top 1% (1st place) in industry. Top 4% all companies.	ESG Risk Rating: 12.9	Top 1% (1st place) in industry. Top 4% all companies.
ecovadis	Overall: 77 points Platinum medal	Top 1% in industry. Top 1% all companies.	Overall: 69 points Gold medal	Top 2% in industry. Top 4% all companies.
MSCI	AA	Top 27% of the industry	AA ('Leader')	Top 19% of industry
ISS <mark>E</mark> SG⊳	C+ ('Prime' status)	Within top 10% (1st decile) of industry.	C+ ('Prime' status)	Within top 10% (1st decile) of industry.
CDP	A-	Leadership Category	В	Above Global and industry average
S&P Global	n/a	n/a	54	Top 14% of industry

Our Dedication & Inclusivity Rankings

We're proud to share that we've achieved a four-star rating in Forbes', and we have been included in the list 'World's Best Management Consulting Firms 2022,' placing us in the top 25% for Construction and Infrastructure. We've also been recognized as a World's Top female-friendly company in 2022, reflecting both inclusivity and excellence.





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